

Our Strategic Priorities

Driving Excellence through a Strong Foundation

In this Brittle, Anxious, Nonlinear, and Incomprehensible (BANI) world, our strategic priorities have paved the way for building resilience in a dynamic business landscape, simultaneously enriching the lives of our stakeholders and sustaining our competitive edge in the market.

Our unique strengths and capabilities have empowered us to withstand headwinds, resulting in a strong and consistent performance during the reporting period. Our cash flows were allocated to maintain financial prudence and create value-enhancing growth.

With the emergence of growing markets for aluminium and copper, we are streamlining our production processes to advance from being a manufacturing company to a manufacturing solutions provider. This evolution includes a suite of solutions in packaging, automotive, electric vehicle applications, lightweight commercial vehicles, railway freight wagons, railway passenger coaches, building and construction, aerospace segments, and conventional value-added products.

Similarly, our copper operations focus on innovative downstream products such as superior copper alloy rods for railways and inner-grooved copper tubes for refrigeration and air conditioning. Our first-of-its-kind copper and e-waste recycling facility of 50 KT is in progress.

Our ESG commitments are evident through efficient resource allocation, which is the core of our strategic priorities. Therefore, we invest in our resources, enabling them to adapt to modern technologies and industry trends.



Prudent Capital Structure

- ▶ Financial prudence in capital allocation
- ▶ Growth Capex supported by robust cashflows and strong balance sheet



Value-enhancing Growth

- ▶ Focus on shareholder value creation by organically expanding downstream businesses
- ▶ Cost optimisation through resource securitisation



Strong ESG Commitment

- ▶ Focus on ESG implementation across the value chain
- ▶ ESG commitments to strengthen our position as the Industry Leader in Sustainability



Portfolio Enrichment

- ▶ Advancing from manufacturing company to a manufacturing solutions provider
- ▶ Enrich product mix by increasing the share of high-end value-added products

Our approach

Impact

Way forward

- ▶ Reduction in consolidated net debt to EBITDA at 1.39x
- ▶ Net debt-free Hindalco India operations is an enabler for organic growth

- ▶ Committed organic growth projects of \$3.3 Billion for Novelis and \$1.1 Billion for Hindalco India operations

- ▶ Enhanced resource security
- ▶ Enabling downstream expansions

- ▶ 80% of capex allocated for organic expansion of downstream business in India
- ▶ Chakla coal mine expected to be operational by FY2025-26, resulting in resource securitisation and cost optimisation
- ▶ Minimising impact of price volatility in aluminium business

- ▶ Ranked as the most sustainable aluminium company as per S&P's Dow Jones Sustainability Index for three consecutive years
- ▶ Increase in renewable energy consumption by 56% as compared to FY2021-22
- ▶ Achieved water positivity at Samri Mines

- ▶ Plan to cover all sites in India under a carbon sequestration study

- ▶ Aluminium battery enclosures for cars and two-wheelers
- ▶ Lightweighting solutions for commercial vehicles
- ▶ Superior copper alloy rods for railways

- ▶ Aluminium value-added products portfolio to grow from existing 400 KT to around 600 KT in the next five years
- ▶ Two out of three presses commissioned at the new Silvassa extrusion facility
- ▶ Inner-grooved copper tube facility is underway
- ▶ First-of-its-kind copper and e-waste recycling facility underway
- ▶ 150 KT specialty alumina expansion underway
- ▶ Integrated greenfield recycling and rolling mill for Novelis expected to be commissioned by FY2026
- ▶ Other projects for India operations and Novelis are on track